Ministry of Health Office of the Deputy Minister

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March 30, 2021

J. Paul Dubé Ontario Ombudsman Bell Trinity Square 483 Bay Street, 10<sup>th</sup> Floor, South Tower Toronto, Ontario M5G 2C9

Dear Mr. Dubé:

Thank you for the opportunity to review your office's preliminary investigation report on how the Ministry of Health's (the ministry) Emergency Health Services Division investigates and oversees patient complaints and incident reports about ambulance services. We appreciate the review your office conducted and wish to advise the ministry accepts all of your recommendations in the report and will be working towards their implementation.

I am pleased to advise the ministry is well positioned to respond to 16 recommendations, shortly after the report release and before the first six-month report back requirement. Recommendations relative to Investigation Protocols, Follow Up, Policy/Procedure, Orientation and Training are being finalised for immediate implementation. Respecting resourcing, the ministry has already undertaken the recruitment of six additional positions within the Investigations Unit and four additional positions within the Air Ambulance Oversight Unit. The ministry is committed to ensuring the investigative process is more transparent and accountable.

I want to thank you and your team for your continued support and collaboration during the Special Ombudsman Response Team Investigation. Steven Haddad, Director, Emergency Health Regulatory and Accountability Branch, will be the primary point of contact for all future requests, Steven can be reached at <u>Steven.Haddad@ontario.ca</u> or (437) 522-9596.

The ministry looks forward to the release of the final report, working with our partners to develop an implementation plan and commits to communicating with your office respecting our progress relative to all recommendations in the timelines delineated within Recommendation #53.

Sincerely,

Helen Angus Deputy Minister